Fiscal 2024 3rd Quarter Financial Results Supplementary Financial Summary

February 5, 2025 **Asahi Kasei Corporation**

Disclaimer

The forecasts and estimates shown in this document are dependent on a variety of assumptions and economic conditions. Plans and figures depicting the future do not imply a guarantee of actual outcomes.

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Creating for Tomorrow

Focus of Q3 2024 results and FY 2024 forecast

Apr.-Dec. 2024 results

• Year-on-year operating income increase in all segments; significant improvement in Material with increased shipments due to firm demand for AI servers and high-end smartphones in semiconductor and electronics markets and with appropriate product pricing based on feedstock costs, while Homes and Health Care continued to perform well

FY 2024 forecast

- Year-on-year operating income increase forecasted in all segments; Digital Solutions, Critical Care, and other growth businesses in each segment to contribute to income growth
- Operating income forecast revised upward based on firm performance of Digital Solutions and Veloxis in Pharmaceuticals, in addition to the weaker yen
- Continuing to advance business portfolio transformation; accelerating studies on structural transformation of
 petrochemical chain-related businesses centered on Basic Materials while advancing investment in growth
 businesses with more exacting scrutiny on profitability and reaping the fruits of past investments

Shareholder returns

 Full-year dividend forecast of ¥36 per share (no change from the previous forecast) based on shareholder returns policy

Progress of MTP

- Decision to discontinue operations (acrylonitrile, etc.) of equity-method affiliate PTT Asahi Chemical
- Receipt of 2024 TSMC Excellent Performance Award for Pimel photosensitive dielectric for advanced semiconductors
- Production capacity expansion for green hydrogen electrolysis equipment adopted for support under METI GX Supply Chain Construction Support Project



1. Consolidated results for Q3 2024

Apr.-Dec. 2024 consolidated financial results

Net sales increased by ¥195.1 billion (+9.5%) to ¥2,259.3 billion

Operating income increased by ¥65.9 billion (+66.9%) to ¥164.4 billion

Net income attributable to owners of the parent increased by ¥39.9 billion (+68.1%) to ¥98.5 billion

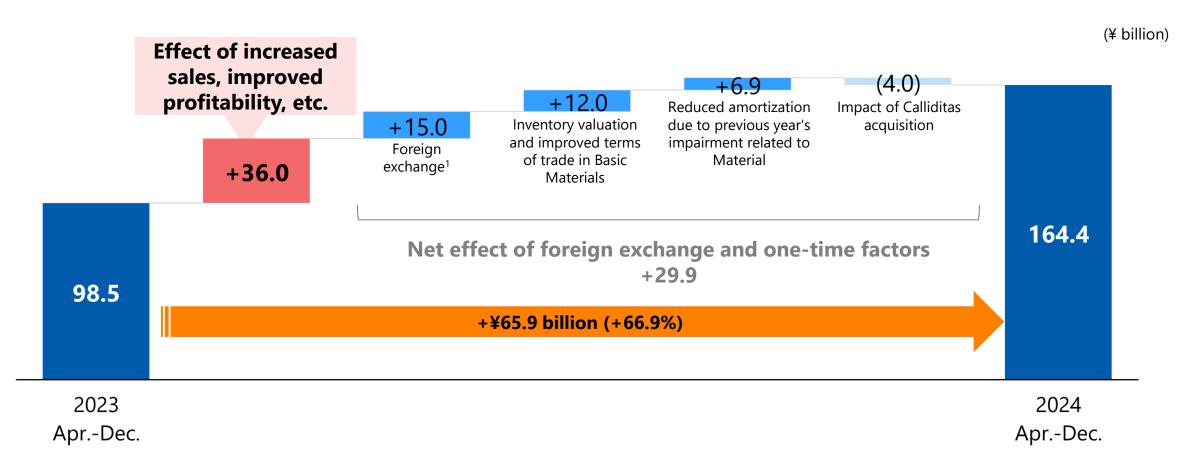
		Q3	2023 AprDec.	Q3	2024 AprDec.	Increase (decrease)	% change
Net sales	(¥ billion)	718.2	2,064.1	768.9	2,259.3	195.1	+9.5%
Operating income	(¥ billion)	42.6	98.5	55.5	164.4	65.9	+66.9%
Operating ma	rgin	5.9%	4.8%	7.2%	7.3%		
Operating income before goodwill amortization	(¥ billion)	50.2	120.5	65.8	190.4	69.9	+58.0%
EBITDA	(¥ billion)	88.8	233.4	102.3	299.8	66.4	+28.4%
EBITDA ma	rgin	12.4%	11.3%	13.3%	13.3%		
Net income attributable to owners of the parent	(¥ billion)	27.7	58.6	38.2	98.5	39.9	+68.1%
¥/US\$ exchange rate (market avera ¥/€ exchange rate (market average) Naphtha price (¥/kL, domestic)	•	148 159 72,800	143 155 68,000	152 163 73,200	153 165 76,400		

Apr.-Dec. 2024 results (operating income change factors)

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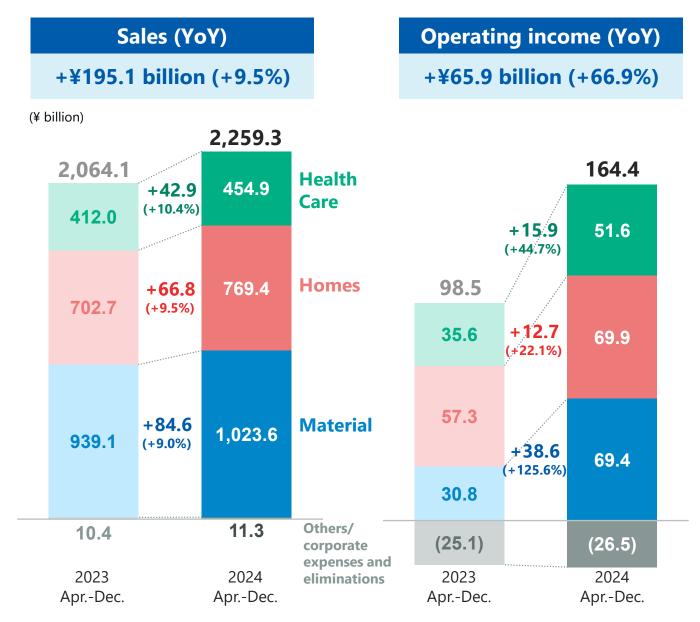
Over half of the ¥65.9 billion year-on-year increase is substantive as an effect of increased sales, improved profitability, etc.

Positive effect of measures to increase sales and improve profitability such as appropriate product pricing based on feedstock costs and cost reductions, in addition to increased shipments in each segment



¹ Including foreign currency translation adjustment

Apr.-Dec. 2024 results by segment



Health Care

Sales and operating income increase

- Health Care business category +¥9.5 billion;
 Increased income with growth of mainstay products and, in Medical, positive effect of foreign exchange due to weaker yen
- **Critical Care +¥6.5 billion;** Increased income with higher sales prices for defibrillators, greater shipments of LifeVest and sleep apnearelated devices, and positive effect of foreign exchange due to weaker yen

Homes

Sales and operating income increase

Homes business category +¥12.6 billion; Increased income with firm performance of all businesses, especially orderbuilt homes

Material

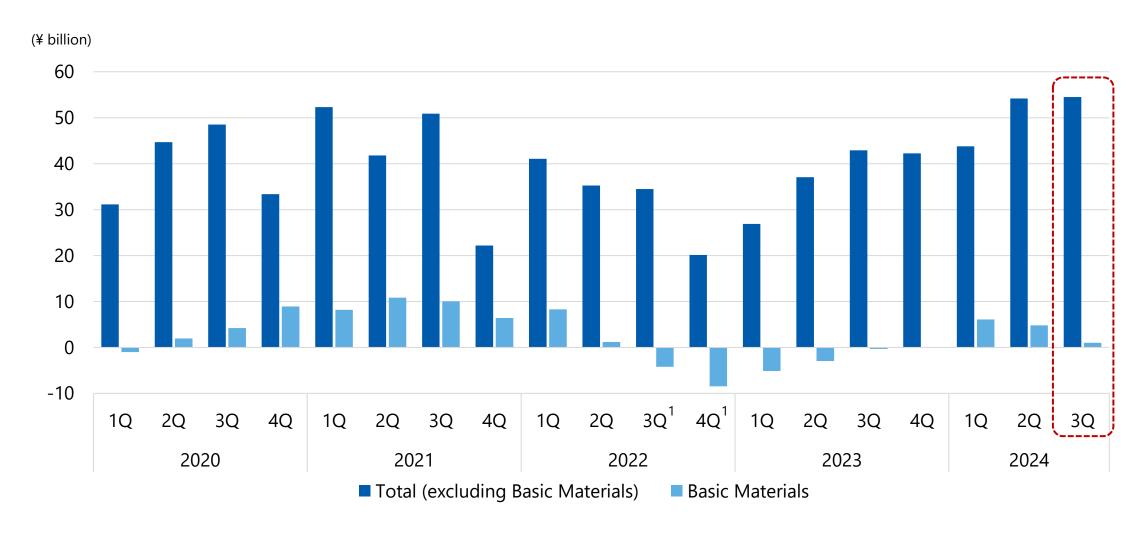
Sales and operating income increase

- Environmental Solutions +¥19.0 billion; Increased income with improved terms of trade with higher petrochemical market prices and reduced fixed costs in Basic Materials
- **Mobility & Industrial +¥6.1 billion;** Increased income with higher selling prices for car interior material and engineering plastics, and positive effect of foreign exchange due to weaker yen
- Life Innovation +¥16.2 billion; Increased income with firm performance of mainstay products centered on Digital Solutions, and positive effect of foreign exchange due to weaker yen

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Changes in quarterly operating income

Operating income has been on a recovery trend since a nadir in Q4 FY2022; excluding Basic Materials, Q3 FY2024 operating income is the highest in 5 years



¹ Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Statements of income

Year-on-year variations

SG&A

Increased with higher value of overseas expenses due to weaker yen, and with increment due to the consolidation of Calliditas and ODC

Non-operating income/expenses

Worsened with increased equity in losses of affiliates due to recording of losses associated with decision to discontinue operations of PTT Asahi Chemical, etc.

Extraordinary income/loss

Worsened with business structure improvement expenses, etc.

	2023 Apr	·Dec.	2024 Ap	rDec.	Increase	% change
		% of sales		% of sales	(decrease)	76 Change
Net sales	2,064.1	100.0%	2,259.3	100.0%	195.1	+9.5%
Cost of sales	1,461.9	70.8%	1,542.7	68.3%	80.7	+5.5%
Gross profit	602.2	29.2%	716.6	31.7%	114.4	+19.0%
Selling, general and administrative expenses	503.7	24.4%	552.2	24.4%	48.5	+9.6%
Operating income	98.5	4.8%	164.4	7.3%	65.9	+66.9%
Net non-operating income (expenses)	(8.0)		(11.1)		(3.1)	
of which, equity in earnings (losses) of affiliates	(0.5)		(6.8)		(6.3)	
Ordinary income	90.5	4.4%	153.3	6.8%	62.8	+69.4%
Net extraordinary income (loss)	4.5		1.0		(3.5)	
Income before income taxes	95.0	4.6%	154.3	6.8%	59.3	+62.4%
Income taxes	(34.4)		(51.7)		(17.3)	
Net income attributable to non-controlling interests	(2.1)		(4.1)		(2.0)	
Net income attributable to owners of the parent	58.6	2.8%	98.5	4.4%	39.9	+68.1%

Extraordinary income and loss

Increased gain on sales of strategic shareholdings and insurance income, but worsening with business structure improvement expenses for rationalization of production facilities, etc.

			(
	2023 AprDec.	2024 AprDec.	Increase (decrease)
Gain on sales of investment securities	10.0	13.9	3.9
Gain on sales of noncurrent assets	0.2	0.3	0.1
Insurance income	2.1	6.6	4.6
Gain on business transfer	3.0	_	(3.0)
Settlement income	2.5	_	(2.5)
Gain on negative goodwill	_	1.5	1.5
Total extraordinary income	17.8	22.4	4.6
Loss on valuation of investment securities	1.0	0.8	(0.2)
Loss on disposal of noncurrent assets	4.4	4.9	0.5
Impairment loss	2.2	1.2	(0.9)
Loss on product compensation	_	2.0	2.0
Business structure improvement expenses	5.7	12.5	6.8
Total extraordinary loss	13.2	21.4	8.2
Net extraordinary income (loss)	4.5	1.0	(3.5)

(¥ billion)

Total assets

Higher value of overseas assets due to weaker yen, and increased goodwill etc. due to the consolidation of Calliditas and ODC

Liabilities

Increased interest-bearing debt due to financing for acquisitions of Calliditas and ODC, etc.

Net assets

Increased retained earnings with recording of net income, and increased accumulated other comprehensive income due to weaker yen

	At end of	At end of	Increase
	Mar. 2024	Dec. 2024	(decrease)
Current assets	1,650.0	1,775.4	125.4
Cash and deposits	338.1	363.2	25.1
Notes, accounts receivable-trade, and contract assets	485.9	519.4	33.4
Inventories	678.8	736.3	57.5
Other current assets	147.2	156.5	9.3
Noncurrent assets	2,012.7	2,279.5	266.8
Property, plant and equipment	853.3	928.4	75.1
Intangible assets	754.7	944.1	189.4
Investments and other assets	404.7	406.9	2.2
Total assets	3,662.7	4,054.9	392.2
Goodwill	360.7	558.4	197.7
Interest-bearing debt ¹	917.0	1,208.1	291.1
D/E ratio	0.51	0.64	0.14

	At end of	At end of	Increase
	Mar. 2024	Dec. 2024	(decrease)
Liabilities	1,814.1	2,121.1	307.0
Current liabilities	914.6	1,050.2	135.6
Notes and accounts payable-trade	213.3	213.7	0.4
Other current liabilities	701.3	836.5	135.2
Noncurrent liabilities	899.5	1,070.9	171.4
Net assets	1,848.6	1,933.7	85.1
Shareholders' equity	1,311.9	1,333.2	21.4
Capital stock	103.4	103.4	_
Capital surplus	80.3	80.4	0.1
Retained earnings	1,135.5	1,183.8	48.2
Treasury stock	(7.3)	(34.3)	(27.0)
Accumulated other	501.5	551.4	49.9
Non-controlling interests	35.2	49.1	13.9
Total liabilities and net assets	3,662.7	4,054.9	392.2

Note:

¥151/US\$ and ¥163/€ as of March 31, 2024 ¥158/US\$ and ¥165/€ as of December 31, 2024

Cash flows

Operating

Increased income before income taxes, but less cash provided with increased working capital due to higher feedstock costs

Investing

Greater cash used due to acquisitions of Calliditas and ODC

Financing

Greater cash provided due to financing of Calliditas and ODC acquisitions

	2023	2024	Increase
	AprDec.	AprDec.	(decrease)
a. Net cash provided by (used in) operating activities	170.9	163.3	(7.6)
b. Net cash provided by (used in) investing activities	(116.7)	(341.3)	(224.6)
Outlays for capital expenditure	(127.1)	(162.5)	(35.4)
Outlays for M&A	_	(196.7)	(196.7)
Others	10.4	17.9	7.5
c. Free cash flows [a+b]	54.2	(178.0)	(232.2)
d. Net cash provided by (used in) financing activities	40.0	192.7	152.7
e. Others	14.0	11.3	(2.7)
Net increase (decrease) in cash and cash equivalents [c+d+e]	108.2	26.0	(82.2)



2. Forecast for FY 2024

FY 2024 forecast (consolidated)

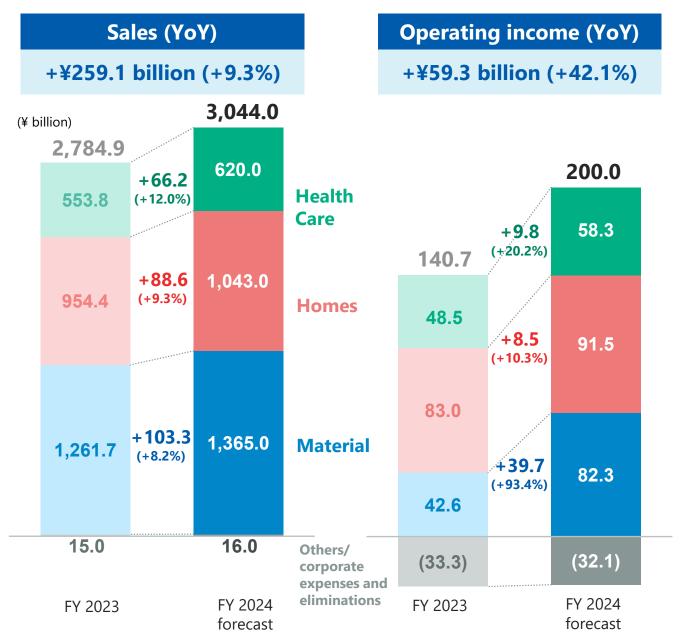
Net sales forecast revised downward to ¥3,044.0 billion, an increase of ¥259.1 billion (+9.3%) from the previous year

Operating income forecast revised upward to ¥200.0 billion, an increase of ¥59.3 billion (+42.1%) from the previous year; expecting seasonal decline in demand and higher fixed costs from Q3 to Q4, but anticipating firm operating environment to continue

Net income attributable to owners of the parent forecast unchanged at ¥110.0 billion, an increase of ¥66.2 billion (+151.1%) from the previous year

		H1	H2	FY 2023	H1	Q3	Q4 Forecast	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	FY 2024 forecast in Nov	% change
Net sales	(¥ billion)	1,345.9	1,439.0	2,784.9	1,490.3	768.9	784.7	1,553.7	3,044.0	259.1	+9.3%	3,071.0	-0.9%
Operating income	(¥ billion)	55.9	84.9	140.7	108.9	55.5	35.6	91.1	200.0	59.3	+42.1%	195.0	+2.6%
Operating marg	in	4.2%	5.9%	5.1%	7.3%	0.7%	0.5%	5.9%	6.6%			6.3%	
Operating income before goodwill amortization		70.3	100.0	170.3	124.6	65.8	43.6	109.4	234.0	63.7	+37.4%	229.0	+2.2%
EBITDA	(¥ billion)	144.7	178.3	322.9	197.5	102.3	86.2	188.5	386.0	63.1	+19.5%	381.0	+1.3%
EBITDA marg	in	10.7%	12.4%	11.6%	13.3%	1.3%	1.1%	12.1%	12.7%			12.4%	
Net income attributable to owners of the parent	(¥ billion)	30.8	13.0	43.8	60.2	38.2	11.5	49.8	110.0	66.2	+151.1%	110.0	±0.0%
EPS	(¥)	22.25	9.35	31.60	43.46	27.65	8.36	36.01	79.47	47.87	+151.5%	79.90	-0.5%
EPS before goodwill amortization	(¥)	32.68	20.28	52.96	54.80	35.10	14.13	49.23	104.04	51.08	+96.5%	104.60	-0.5%
¥/US\$ exchange rate (market average) ¥/€ exchange rate (market average) Naphtha price (¥/kL, domestic) Dividends per share (¥))	141 153 65,600 18	148 160 72,700 18	145 157 69,200 36	153 166 78,000 18	152 163 73,200	155 160 75,700	154 161 74,500 18 (forecast)	153 164 76,300 36 (forecast)			149 163 74,000 36 (forecast)	

FY 2024 forecast by segment (year-on-year)



Health Care

Sales and operating income increase

- Health Care business category +¥1.4 billion; Negative impact of Calliditas acquisition, but increased income with firm performance centered on Veloxis
- **Critical Care +¥8.4 billion;** Increased income with higher sales prices for defibrillators, greater shipments of LifeVest and sleep apnearelated devices, and positive effect of foreign exchange due to weaker yen

Homes

Sales and operating income increase

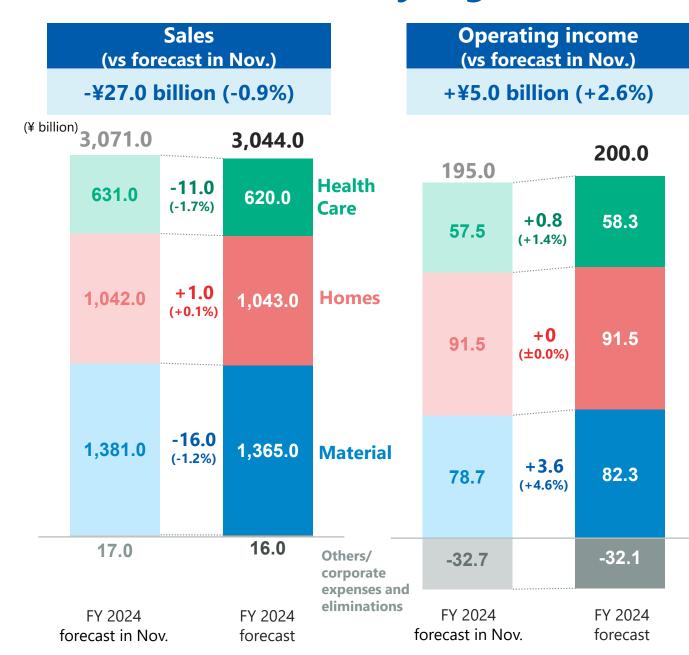
- Homes business category +¥7.5 billion; Increased income with higher average unit prices and reduced costs in order-built homes
- Construction Materials +¥1.1 billion; Increased income with progress in passing on increased costs

Material

Sales and operating income increase

- Environmental Solutions +¥17.9 billion; Increased income with improved terms of trade due to higher petrochemical market prices and reduced fixed costs in Basic Materials
- **Mobility & Industrial +¥6.9 billion;** Increased income with higher selling prices in car interior material and engineering plastics, and positive effect of foreign exchange due to weaker yen
- Life Innovation +¥17.1 billion; Increased income with firm
 performance of mainstay products centered on Digital Solutions, and
 positive effect of foreign exchange due to weaker yen

FY 2024 forecast by segment (vs. forecast in Nov.)



Health Care

Sales revised downward, operating income revised upward

- Health Care business category +¥3.0 billion; Income forecast revised upward with one-time revenue and increased unit prices for Veloxis
- Critical Care -¥2.2 billion; Income forecast revised downward with lower shipments of defibrillators

Homes

Sales and operating income as expected

Basically in line with previous forecast

Material

Sales revised downward, operating income revised upward

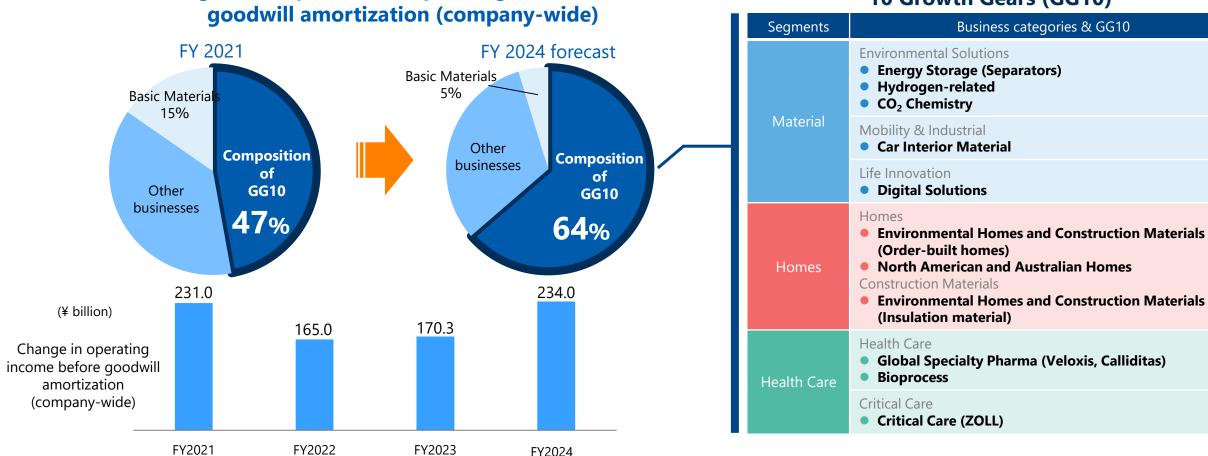
- **Environmental Solutions +¥3.3 billion;** Income forecast revised upward with firm performance of each business, effect of weaker yen, and lower fixed costs expected
- Mobility & Industrial -¥2.5 billion; Income forecast revised downward with lower shipments of engineering plastics, etc.
- **Life Innovation +¥3.0 billion;** Income forecast revised upward with firm sales of mainstay products in Digital Solutions

Change in composition of operating income during current MTP

Operating income composition is changing during the current MTP as investments in 10 Growth Gears (GG10) businesses bear fruit while income from Basic Materials declined as an effect of operating environment changes

Aiming for further income growth from GG10 under new MTP starting in fiscal 2025

Change in composition of operating income before



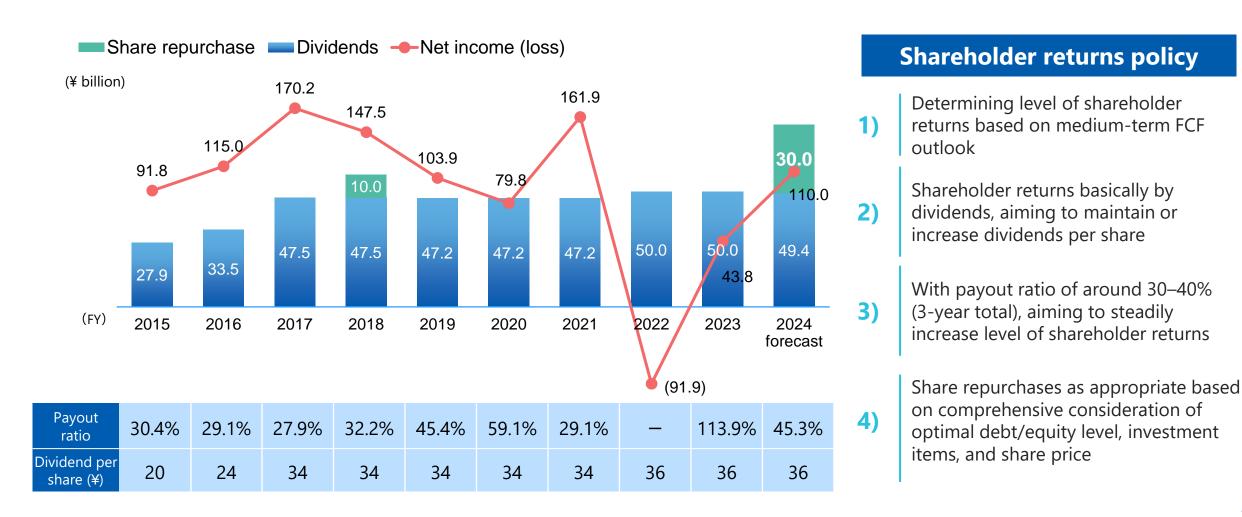
forecast

10 Growth Gears (GG10)

Shareholder returns

Full-year dividend forecast of ¥36 per share (no change from the previous forecast) based on shareholder returns policy

Share repurchase of up to ¥30 billion announced in November 2024 currently in progress





3. Results by segment

Partial change in presentation from FY 2024

Certain business was transferred from Mobility & Industrial to Environmental Solutions in fiscal 2024; for comparison purposes, results of fiscal 2023 are hereinafter recalculated in accordance with the new classifications

Cala	FY 2023 before transfer						
Sales	Q1	Q2	Q3	Q4			
Material segment	296.8	313.4	328.9	322.6			
Environmental Solutions	114.6	120.1	132.8	127.4			
of which, Basic Materials	66.2	72.1	80.8	74.4			
Mobility & Industrial	91.8	96.0	96.0	98.0			
Life Innovation	90.3	97.3	100.0	97.2			
of which, Digital Solutions	29.4	31.7	33.1	34.3			
Others in Material	0.2	0.0	0.0	0.0			

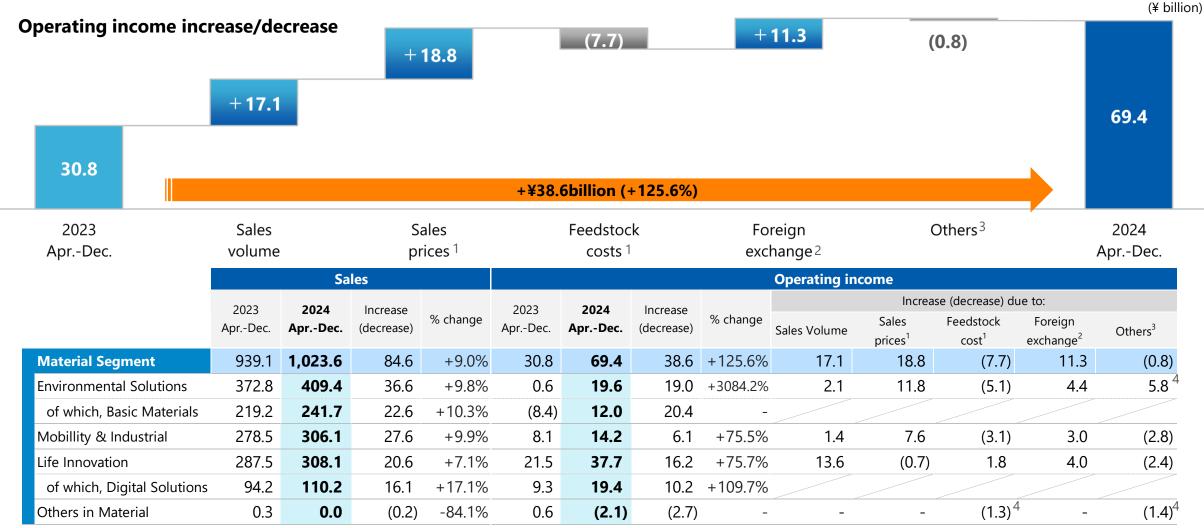
0	FY 2023 before transfer						
Operating Income	Q1	Q2	Q3	Q4			
Material segment	7.6	10.1	13.0	11.8			
Environmental Solutions	(0.7)	(1.1)	2.0	1.6			
of which, Basic Materials	(5.1)	(2.9)	(0.3)	0.0			
Mobility & Industrial	3.0	3.9	1.6	4.5			
Life Innovation	4.5	7.2	9.8	6.9			
of which, Digital Solutions	2.0	3.3	4.0	3.3			
Others in Material	0.8	0.2	(0.4)	(1.2)			

	FY 2023 recalculated								
Q1	Q2	Q3	Q4						
296.8	313.4	328.9	322.6						
116.2	121.8	134.8	129.2						
66.2	72.1	80.8	74.4						
90.1	94.3	94.1	96.2						
90.3	97.3	100.0	97.2						
29.4	31.7	33.1	34.3						
0.2	0.0	0.0	0.0						

	FY 2023 recalculated							
Q1	Q2	Q3	Q4					
7.6	10.1	13.0	11.8					
(0.7)	(0.9)	2.2	1.7					
(5.1)	(2.9)	(0.3)	0.0					
3.0	3.7	1.4	4.5					
4.5	7.2	9.8	6.9					
2.0	3.3	4.0	3.3					
0.8	0.2	(0.4)	(1.2)					

Sales and operating income increase/decrease

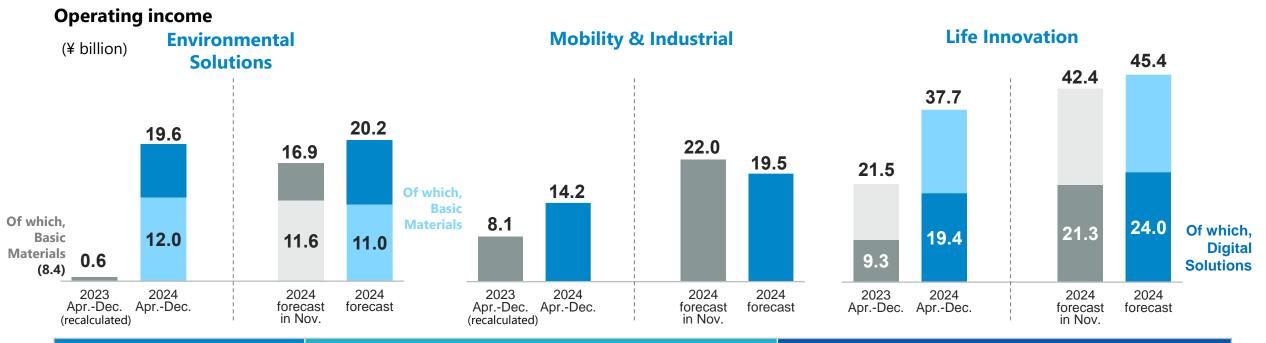
Operating income increased with positive sales volume factor centered on Life Innovation, positive sales prices factor due to appropriate pricing based on feedstock costs, and positive foreign exchange factor due to weaker yen



¹ Excluding effect of foreign exchange. ² Effect of foreign exchange associated with sales prices and feedstock costs. ³ Foreign currency translation adjustment, fixed costs, inventory valuation, etc.

⁴ "Others" in operating income of Environmental Solutions includes increase/decrease related to internal sales price which correlates with "Feedstock cost" for the segment; to compensate, corresponding positive and negative figures are shown as "Feedstock cost" and "Others" of Others in Material.

Material Overview by business



Main businesses		2024 AprDec. vs 2023 AprDec. (YoY)			2024 forecast vs 2024 forecast in Nov.
Environmental Solutions	Separators	0	Increased shipments of LIB separator mainly for consumer electronics, but operating income decrease with increased expenses related to establishment of new company and North American investment, and regular price revisions	0	Lower than expected shipments of LIB separator for automotive applications, but income forecast revised upward with firm sales for consumer electronics and reduced fixed costs, etc.
Solutions	Basic Materials	0	Operating income increase with improved terms of trade due to higher petrochemical market prices and reduced fixed costs, etc.	0	Terms of trade improved, but income forecast revised downward with lower than expected shipments, etc.
Mobility &	Car Interior Material		Operating income increase with improved terms of trade due to weaker yen and progress in passing on increased costs, and greater shipments of PVC synthetic leather in China		Basically in line with previous forecast
Industrial	Engineering plastics & others		Operating income increase with improved terms of trade due to weaker yen and progress in passing on increased costs	0	Income forecast revised downward with lower than expected shipments in automotive and industrial applications
Life Innovation	Digital Solutions		Operating income increase with firm performance of electronic materials for AI servers and high-end smartphones, and electronic components for camera modules, as well as positive impact of foreign exchange due to weaker yen		Income forecast revised upward with higher than expected shipments of electronic materials for AI servers and high-end smartphones

Material Performance trend

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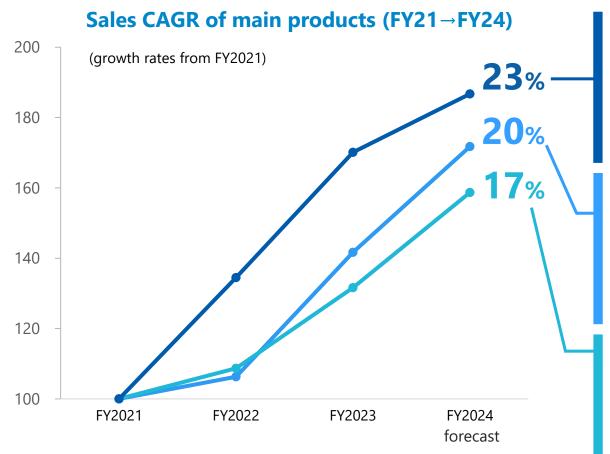
	(red	calculated)			FV.						FY 2024	
Sales	H1	H2	FY 2023	Н1	Q3	Q4 forecast	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	forecast in Nov.	% change
Material Segment	610.2	651.5	1,261.7	685.7	337.9	341.4	679.3	1,365.0	103.3	+8.2%	1,381.0	-1.2%
Environmental Solutions	238.0	264.0	502.0	279.2	130.3	140.6	270.8	550.0	48.0	+9.6%	563.0	-2.3%
of which, Basic Materials	138.3	155.2	293.5	166.5	75.3	82.3	157.5	324.0	30.5	+10.4%	339.0	-4.4%
Mobility & Industrial	184.4	190.3	374.7	204.2	101.9	94.9	196.8	401.0	26.3	+7.0%	404.0	-0.7%
Life Innovation	187.5	197.2	384.7	202.3	105.8	105.9	211.7	414.0	29.3	+7.6%	414.0	±0.0%
of which, Digital Solutions	61.0	67.4	128.5	72.5	37.8	35.8	73.5	146.0	17.5	+13.6%	145.0	+0.7%
Others in Material	0.3	0.0	0.3	0.0	0.0	(0.0)	(0.0)	0.0	(0.3)	-100.0%	0.0	±0.0%

(red	calculated)									FY 2024	
H1	H2	FY 2023	H1	Q3	Q4 forecast	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	forecast in Nov.	% change
17.7	24.8	42.6	50.2	19.2	12.9	32.1	82.3	39.7	+93.4%	78.7	+4.6%
(1.6)	3.9	2.3	16.5	3.1	0.6	3.7	20.2	17.9	+783.4%	16.9	+19.5%
(8.1)	(0.3)	(8.4)	11.0	1.0	(1.0)	0.0	11.0	19.4	-	11.6	-5.2%
6.7	5.9	12.6	11.6	2.5	5.3	7.9	19.5	6.9	+55.1%	22.0	-11.4%
11.7	16.6	28.3	24.6	13.1	7.7	20.8	45.4	17.1	+60.2%	42.4	+7.1%
5.3	7.3	12.5	12.8	6.7	4.6	11.2	24.0	11.5	+91.4%	21.3	+12.7%
1.0	(1.6)	(0.6)	(2.6)	0.4	(0.7)	(0.2)	(2.8)	(2.2)	-	(2.6)	-
	H1 17.7 (1.6) (8.1) 6.7 11.7 5.3	17.7 24.8 (1.6) 3.9 (8.1) (0.3) 6.7 5.9 11.7 16.6 5.3 7.3	H1 H2 FY 2023 17.7 24.8 42.6 (1.6) 3.9 2.3 (8.1) (0.3) (8.4) 6.7 5.9 12.6 11.7 16.6 28.3 5.3 7.3 12.5	H1 H2 FY 2023 H1 17.7 24.8 42.6 50.2 (1.6) 3.9 2.3 16.5 (8.1) (0.3) (8.4) 11.0 6.7 5.9 12.6 11.6 11.7 16.6 28.3 24.6 5.3 7.3 12.5 12.8	H1 H2 FY 2023 H1 Q3 17.7 24.8 42.6 50.2 19.2 (1.6) 3.9 2.3 16.5 3.1 (8.1) (0.3) (8.4) 11.0 1.0 6.7 5.9 12.6 11.6 2.5 11.7 16.6 28.3 24.6 13.1 5.3 7.3 12.5 12.8 6.7	H1 H2 FY 2023 H1 Q3 Q4 forecast 17.7 24.8 42.6 50.2 19.2 12.9 (1.6) 3.9 2.3 16.5 3.1 0.6 (8.1) (0.3) (8.4) 11.0 1.0 (1.0) 6.7 5.9 12.6 11.6 2.5 5.3 11.7 16.6 28.3 24.6 13.1 7.7 5.3 7.3 12.5 12.8 6.7 4.6	H1 H2 FY 2023 H1 Q3 Q4 forecast forecast [1.6] Q3 Q4 forecast [1.6] Q4 forecast [1.6] Q4 forecast [1.6] Q3 Q4 forecast [1.6] Q4 f	H1 H2 FY 2023 H1 Q3 Q4 forecast forecas	H1 H2 FY 2023 H1 Q3 Q4 forecast forecast (decrease) 17.7 24.8 42.6 50.2 19.2 12.9 32.1 82.3 39.7 (1.6) 3.9 2.3 16.5 3.1 0.6 3.7 20.2 17.9 (8.1) (0.3) (8.4) 11.0 1.0 (1.0) 0.0 11.0 19.4 6.7 5.9 12.6 11.6 2.5 5.3 7.9 19.5 6.9 11.7 16.6 28.3 24.6 13.1 7.7 20.8 45.4 17.1 5.3 7.3 12.5 12.8 6.7 4.6 11.2 24.0 11.5	H1 H2 FY 2023 H1 Q3 Q4 forecast forecast forecast forecast (decrease) 17.7 24.8 42.6 50.2 19.2 12.9 32.1 82.3 39.7 +93.4% (1.6) 3.9 2.3 16.5 3.1 0.6 3.7 20.2 17.9 +783.4% (8.1) (0.3) (8.4) 11.0 1.0 (1.0) 0.0 11.0 19.4 - 6.7 5.9 12.6 11.6 2.5 5.3 7.9 19.5 6.9 +55.1% 11.7 16.6 28.3 24.6 13.1 7.7 20.8 45.4 17.1 +60.2% 5.3 7.3 12.5 12.8 6.7 4.6 11.2 24.0 11.5 +91.4%	H1 H2 FY 2023 H1 Q3 Q4 forecast forecas

Digital Solutions

Accelerating expansion and growth of Digital Solutions as a major pillar of earnings in Material by leveraging advantage of having both electronic devices and electronic materials

Significant sales growth by capturing demand for AI servers and high-end smartphones with distinctive specialized leading-edge products



Mobile device camera control solution



Market:

Heightened needs for image stabilization and high-speed autofocus as smartphone camera performance increases

Strengths:

Providing both hardware and software solutions considering mass production for small modules which are difficult for final

product manufacturers to implement

Glass fabric for printed circuit boards



Market:

Sharp demand growth for low-dielectric glass fabric that enables high-speed communications with low attenuation in applications such as Al servers and high-speed communications servers, etc.

Strengths:

Market-leading development of high-quality leading-edge products (capturing high share of next-generation markets)

Pimel photosensitive insulator (Buffer coat, Interlayer dielectric)



Market:

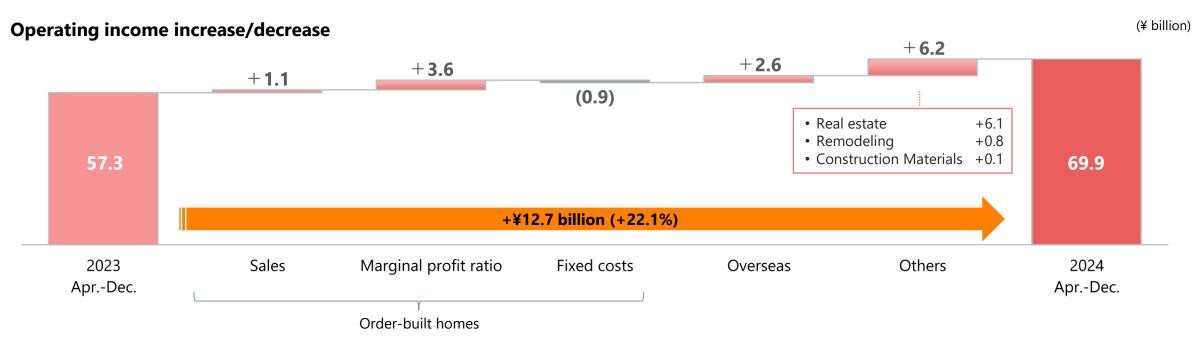
7% CAGR (2022–2028) forecasted for next-generation semiconductor packaging interlayer dielectric

Strengths:

Ascertaining customer needs related to leading-edge semiconductor processes and swiftly developing products

Sales and operating income increase/decrease

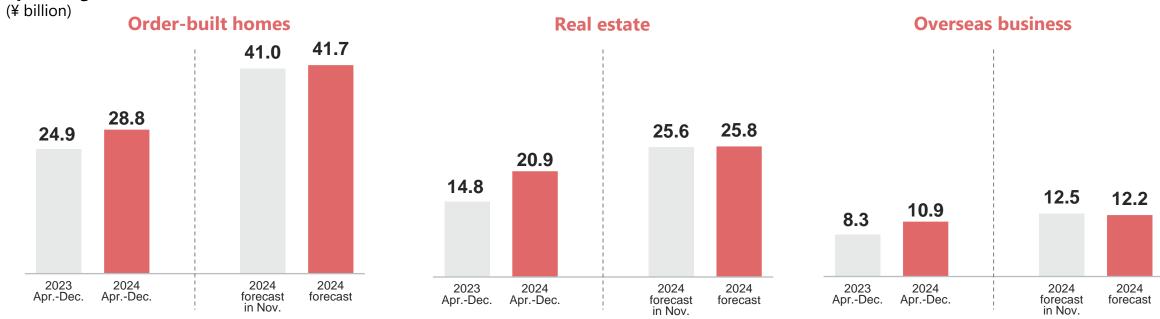
Operating income increased with improved sales factor due to higher unit prices and improved marginal profit ratio due to cost reductions in order-built homes, and firm performance in real estate and overseas business



		Sa	les		Operating income											
					Increase (decrease) due to							due to:				
	2023	2024	Increase	% change	2023	2024	Increase	% change	Oi	rder-built hom	es	_				
	AprDec.	AprDec.	(decrease)		AprDec.	AprDec.	(decrease)		Sales	Marginal Profit	Fixed cost	Overseas	Others			
Homes segment	702.7	769.4	66.8	+9.5%	57.3	69.9	12.7	+22.1%	1.1	3.6	(0.9)	2.6	6.2			
Homes	670.2	737.2	67.0	+10.0%	53.9	66.5	12.6	+23.4%	1.1	3.6	(0.9)	2.6	6.2 ¹			
Construction Materials	32.5	32.2	-0.3	-0.9%	3.4	3.4	0.1	+2.4%	-	_	-	_	0.1			

Homes Overview by business

Operating income



Main b	ousinesses	2024 AprDec. vs 2023 AprDec. (YoY)		2024 forecast vs 2024 forecast in Nov.
	Order-built homes	Operating income increase with effect of higher average unit prices resulting from larger and higher value-added units and effect of cost reductions combining to offset impact of lower volume of work		Basically in line with previous forecast
Homes	Real estate	Operating income increase with firm trend of number of units in rental management business and substantial increase in number of condominium units sold	0	Basically in line with previous forecast
	Overseas business	Operating income increase with recovery in volume of work in North American operations compared to previous year when demand stagnated, progress in passing on higher material costs in Australian operations, and positive effect of weaker yen		Basically in line with previous forecast

Performance trend

Asahi **KASEI**

											FY 2024	
Sales	H1	H2	FY 2023	H1	Q3	Q4 forecast	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	forecast in Nov.	% change
Homes Segment	462.6	491.8	954.4	505.2	264.3	273.6	537.8	1,043.0	88.6	+9.3%	1,042.0	+0.1%
Homes	440.6	472.2	912.9	484.2	253.0	262.8	515.8	1,000.0	87.1	+9.5%	1,000.0	±0.0%
Order-built homes	195.6	205.4	401.0	194.0	110.9	112.1	223.0	417.0	16.0	+4.0%	414.0	+0.7%
Real estate	87.1	114.5	201.6	114.4	51.8	56.2	108.1	222.5	20.9	+10.4%	223.0	-0.2%
Remodeling	27.9	28.3	56.3	28.0	14.7	15.2	30.0	58.0	1.7	+3.1%	58.5	-0.9%
Overseas business	129.4	123.3	252.8	146.4	75.3	78.3	153.6	300.0	47.2	+18.7%	300.0	±0.0%
Others	0.6	0.7	1.3	1.3	0.3	0.9	1.2	2.5	1.2	+92.9%	4.5	-44.6%
Construction Materials	22.0	19.5	41.5	20.9	11.3	10.8	22.1	43.0	1.5	+3.6%	42.0	+2.4%

											FY 2024	
Operating income	H1	H2	FY 2023	H1	Q3	Q4 forecast	H2 forecast	FY 2024 forecast	Increase (decrease)	% change		% change
Homes Segment	35.4	47.6	83.0	43.6	26.3	21.6	47.9	91.5	8.5	+10.3%	91.5	±0.0%
Homes	32.7	46.8	79.5	41.9	24.6	20.5	45.1	87.0	7.5	+9.4%	87.0	±0.0%
Order-built homes	14.9	20.0	34.9	15.2	13.6	12.9	26.5	41.7	6.8	+19.4%	41.0	+1.7%
Real estate	8.7	16.5	25.2	15.0	5.8	4.9	10.7	25.8	0.5	+2.1%	25.6	+0.8%
Remodeling	3.2	3.4	6.6	3.4	2.0	1.9	3.9	7.3	0.7	+10.4%	7.3	+0.3%
Overseas business	5.1	6.4	11.5	8.0	2.9	1.3	4.2	12.2	0.7	+6.2%	12.5	-2.4%
Others	0.8	0.5	1.3	0.3	0.3	(0.5)	(0.2)	0.1	(1.2)	-96.1%	0.7	-92.5%
Construction Materials	2.6	0.8	3.4	1.7	1.7	1.1	2.8	4.5	1.1	+31.1%	4.5	±0.0%

Breakdown of order-built homes and real estate

Value of orders received in order-built homes for Apr.-Dec. increased smoothly by 10.0% compared to year-ago period when marketing strategy was in transition

Steady expansion of rental management business in real estate based on recent strong performance in multi-dwelling homes

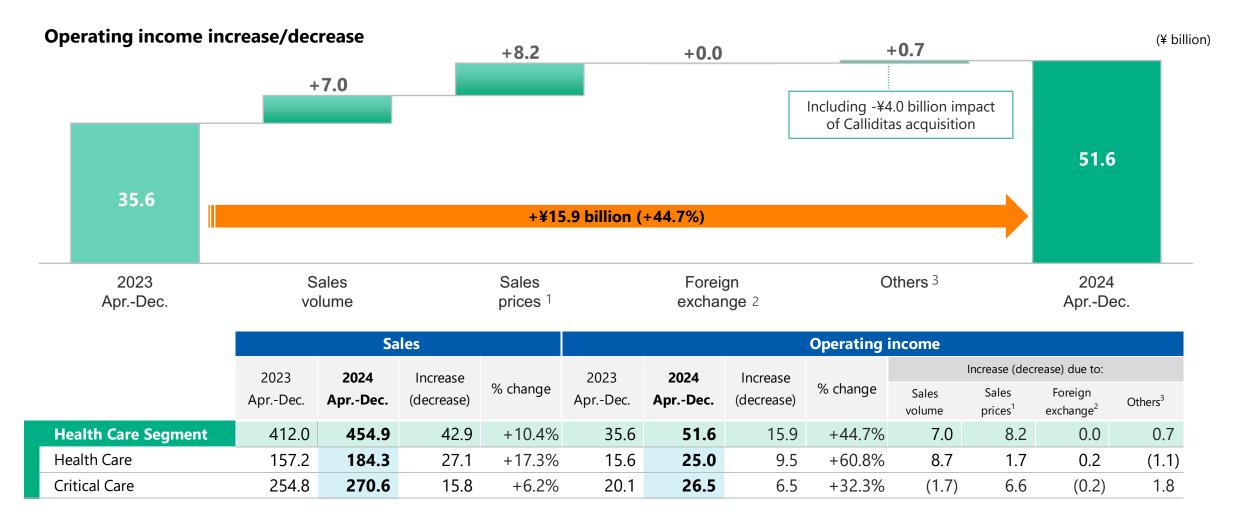
(¥ billion, % indicates year-on-year comparison)

				Ord	ler-built ho			Real estate			
			Orders			Sale	es			Sales ¹	
			new orders the term	Order backlog	Unit homes	Multi-dwelling homes	Other	Total	Development	Rental/ brokerage	Total
FY 2022	H1	191.2	(-7.3%)	548.1	130.9	55.5	10.2	196.6	11.7	69.4	81.1
	H2	164.4	(-7.6%)	503.0	134.9	65.5	13.7	214.1	35.2	73.2	108.4
	annual	355.6	(-7.5%)		265.8	121.0	23.9	410.7	46.9	142.6	189.5
FY 2023	H1	186.5	(-2.4%)	525.0	113.7	69.3	12.5	195.6	12.7	74.4	87.1
	H2	207.4	(+26.2%)	520.4	116.6	74.0	14.7	205.4	34.2	80.4	114.5
	annual	393.9	(+10.8%)		230.3	143.3	27.3	401.0	46.8	154.8	201.6
FY 2024	H1	206.6	(+10.8%)	571.5	107.6	70.1	16.3	194.0	34.1	80.3	114.4
	AprDec.	305.8	(+10.0%)	575.1	172.2	109.7	23.0	304.9	45.2	121.0	166.3
	H2 forecast	206.9	(-0.2%)	554.6				223.0	19.9	88.2	108.1
	annual forecast	413.6	(+5.0%)					417.0	54.0	168.5	222.5

¹ Within real estate business, condominiums business is shown as "Development" while rental management and brokerage business are shown together as "Rental/brokerage" (FY 2022 revised accordingly)

Sales and operating income increase/decrease

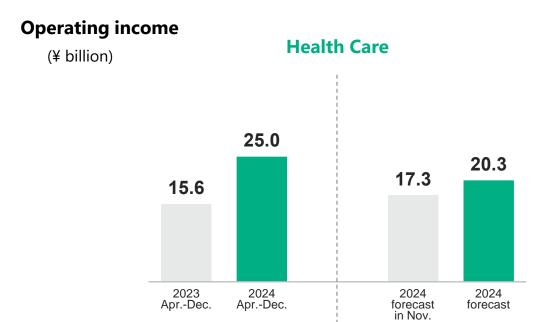
Operating income increased due to positive sales volume factor with steady expansion of mainstay products in the Health Care business category, and positive sales prices factor for defibrillators in Critical Care

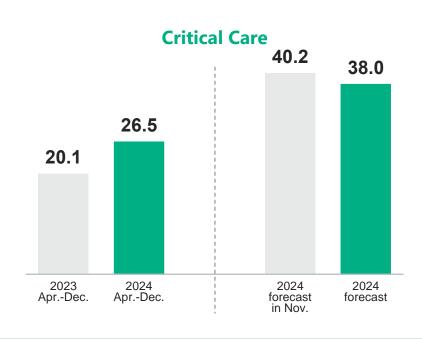


¹ Excluding effect of foreign exchange. ² Effect of foreign exchange associated with sales prices.

³ Including foreign currency translation adjustment, fixed cost variance, and nonrecurring income/expense related to licensing, new consolidations, etc.

Overview by business





Main	businesses	2024 AprDec. vs 2023 AprDec. (YoY)		2024 forecast. vs 2024 forecast in Nov.
Haalib Can	Pharmaceuticals	Impact of Calliditas acquisition, but operating income increase with greater shipments of mainstay products	0	Income forecast revised upward with one-time revenue, increased unit prices for Envarsus XR, and reduced fixed costs
Health Care	Medical	Operating income increase with greater shipments of Planova and positive effect of foreign exchange due to weaker yen		Basically in line with previous forecast
Critical Care	LifeVest	Operating income increase with greater number of new patients and positive effect of foreign exchange due to weaker yen	0	Income forecast revised downward with slightly lower than expected number of new patients
Citical Care	Defibrillators	Operating income increase with higher selling prices, lower unit costs, and positive effect of foreign exchange due to weaker yen	0	Income forecast revised downward with less than expected progress in shipment volumes

Performance trend

Sales	H1	H2	FY 2023	H1	Q3	Q4 forecast	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	FY 2024 forecast in Nov	% change
Health Care Segment	266.5	287.3	553.8	292.7	162.2	165.1	327.3	620.0	66.2	+12.0%	631.0	-1.7%
Health Care	100.9	107.5	208.4	113.5	70.8	61.7	132.5	246.0	37.6	+18.1%	245.0	+0.4%
Pharmaceuticals	56.3	59.5	115.8	66.2	46.8	39.0	85.8	152.0	36.2	+31.3%	151.0	+0.7%
Medical	44.5	48.0	92.6	47.3	24.0	22.7	46.7	94.0	1.4	+1.5%	94.0	±0.0%
Critical Care	165.7	179.7	345.4	179.2	91.4	103.4	194.8	374.0	28.6	+8.3%	386.0	-3.1%

Operating income	H1	H2	FY 2023	H1	Q3	Q4 forecast	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	FY 2024 forecast in Nov	% change
Health Care Segment	19.8	28.7	48.5	33.2	18.4	6.7	25.1	58.3	9.8	+20.2%	57.5	+1.4%
Health Care	7.5	11.4	18.9	14.3	10.8	(4.7)	6.0	20.3	1.4	+7.3%	17.3	+17.3%
Critical Care	12.3	17.3	29.6	18.9	7.6	11.5	19.1	38.0	8.4	+28.5%	40.2	-5.5%

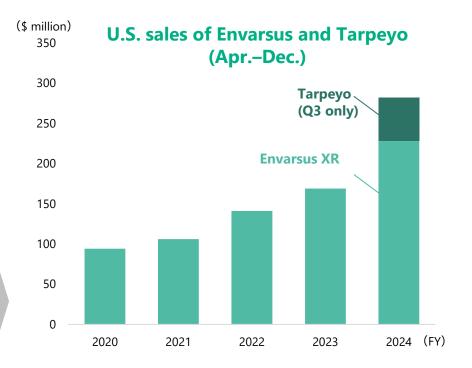
EBITDA	H1	H2	FY 2023	H1	Q3	Q4 forecast	H2 forecast	FY 2024 forecast	Increase (decrease)	% change
Health Care Segment	54.0	64.7	118.7	69.8	39.4					
Health Care	21.7	26.5	48.2	29.6	21.0					
Critical Care	32.3	38.2	70.5	40.1	18.4					

FY 2024 forecast in Nov	% change
137.3	-
55.1	-
82.2	-

Health Care

Main pharmaceuticals

		FY 2023		FY 2	2024	AprDec.(YoY)		
		Q3	AprDec.	Total	Q3	AprDec.	Increase (decrease)	% change
Asahi Kasei Pharma	Sales in Japan							
Teribone	(¥ billion)	10.6	29.9	38.8	11.2	31.7	1.8	+6.0%
Reclast	(¥ billion)	0.4	1.0	1.3	0.4	1.0	(0.0)	-3.1%
Kevzara	(¥ billion)	3.1	8.5	11.2	1.8	7.3 ¹	(1.2)	-13.6%
Plaquenil	(¥ billion)	1.6	4.5	5.8	1.6	4.8	0.3	+7.4%
Recomodulin	(¥ billion)	2.5	6.6	8.2	2.1	5.6	(1.0)	-15.5%
Cresemba	(¥ billion)	0.2	0.5	0.6	1.3	2.9	2.4	+506.4%
Empaveli	(¥ billion)	0.2	0.3	0.7	0.4	1.4	1.1	+330.9%
Veloxis Pharmaceuticals	Sales in US							
Envarsus XR	(\$ million)	62	169	220	93	228	59	+35.0%
Calliditas Therapeutics AB	Sales in US							
Tarpeyo	(\$ million)				54 ²	54	54	-



¹ Some impact of curtailed shipments from May to September 2024 ² Sales recorded from October 2024 with consolidation

Product name	Generic name	Classification	Indication	Formulation
Teribone	Teriparatide acetate	Synthetic human parathyroid hormone (PTH)	Osteoporosis with high risk of fracture	Injection
Reclast	Zoledronic acid	Osteoporosis drug	Osteoporosis	Injection
Kevzara	Sarilumab (rDNA origin)	Interleukin-6 inhibitor	Rheumatoid arthritis not responding well to conventional treatments	Injection
Plaquenil	Hydroxychloroquine sulfate	Immunomodulator	Cutaneous lupus erythematosus, systemic lupus erythematosus	Tablet
Recomodulin	Recombinant thrombomodulin alfa	Anticoagulant	Disseminated intravascular coagulation	Injection
Cresemba	Isavuconazonium sulfate	Antifungal agent	Aspergillosis, mucormycosis, cryptococcosis	Capsule, Injection
Empaveli	Pegcetacoplan	Complement protein C3 inhibitor	Paroxysmal nocturnal hemoglobinuria	Injection
Envarsus XR	Tacrolimus extended-release tablets	Immunosuppressant drug	Suppression of kidney transplant rejection	Tablet
Tarpeyo	Budesonide delayed release capsules	Kidney disease therapeutic agent	Primary IgA nephropathy with risk of disease progression	Capsule

Pharmaceuticals pipeline

Development stage	Code name, generic name	Indication	Origin	Development	Region/remarks
Phase III	TA799, apraglutide	Short bowel syndrome	Licensed	Licensor	Phase I in Japan was conducted by Asahi Kasei Pharma
Phase II	ART-123, recombinant thrombomodulin alfa	Chemotherapy-induced peripheral neuropathy (CIPN)	In-house	In-house	Additional indication Joint U.SJapan Phase I study complete
Phase II	AV1920	Pain associated with osteoarthritis	Licenced	In-house	
Phase II	AK1830	Chronic low back pain	Licensed	in-nouse	
Phase I	AK1910	Autoimmune diseases	Licensed	In-house	
Phase III (overseas)	ART-123, recombinant thrombomodulin alfa	Severe sepsis with coagulopathy	In-house	In-house	United States, Europe, etc.
Phase I (overseas)	ART-123, recombinant thrombomodulin alfa	Chemotherapy-induced peripheral neuropathy (CIPN)	In-house	In-house	United States Joint U.SJapan Phase I study complete
Phase I (overseas)	VEL-101	SOT (solid organ transplant)	Licensed	In-house	United States, etc.
Phase II (licensed out)	LY3857210	Chronic pain	Co- development	Licensee	Global (Asahi Kasei Pharma has promotion rights in Japan and China)

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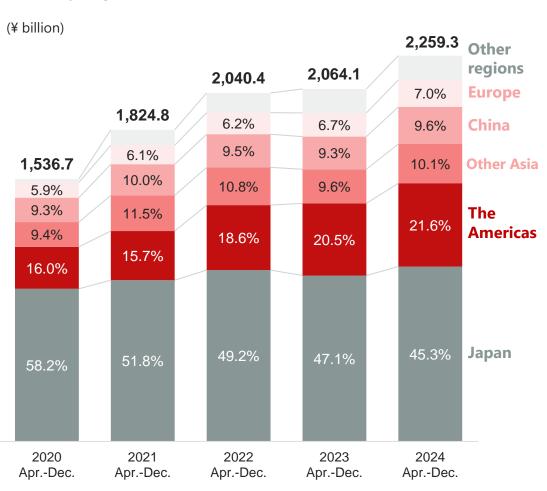
4. Appendix

Asahi KASEI

Overseas sales

Higher portion of overseas sales year-on-year due to effect of weaker yen; sales in the Americas increasing with acquisitions in Health Care and Homes in the U.S.

Sales by region ¹



Overseas sales

2023 Ap	orDec.	22244				
(Tecalci	ulated)	2024 Ap	orDec.	Increase	% change	
Overseas % of total sales		Overseas sales	% of total		- 70 change	
571.6	60.9%	644.3	62.9%	72.7	+12.7%	
213.2	58.0%	231.9	56.7%	18.8	+8.8%	
226.8	79.9%	255.5	83.5%	28.7	+12.7%	
131.4	45.7%	156.8	50.9%	25.4	+19.4%	
0.2	97.6%	0.0	84.7%	(0.2)	-86.2%	
191.9	27.3%	221.7	28.8%	29.7	+15.5%	
191.9	28.6%	221.7	30.1%	29.7	+15.5%	
_	_	_	_	_	_	
328.1	79.6%	367.9	80.9%	39.8	+12.1%	
77.1	49.0%	101.0	54.8%	23.9	+31.0%	
251.0	98.5%	266.9	98.6%	15.9	+6.3%	
0.9	8.9%	1.2	10.9%	0.3	+33.7%	
1,092.5	52.9%	1,235.2	54.7%	142.6	+13.1%	
	sales 571.6 213.2 226.8 131.4 0.2 191.9 191.9 - 328.1 77.1 251.0 0.9	sales % of total 571.6 60.9% 213.2 58.0% 226.8 79.9% 131.4 45.7% 0.2 97.6% 191.9 27.3% 191.9 28.6% - - 328.1 79.6% 77.1 49.0% 251.0 98.5% 0.9 8.9%	sales % of total sales 571.6 60.9% 644.3 213.2 58.0% 231.9 226.8 79.9% 255.5 131.4 45.7% 156.8 0.2 97.6% 0.0 191.9 27.3% 221.7 191.9 28.6% 221.7 - - - 328.1 79.6% 367.9 77.1 49.0% 101.0 251.0 98.5% 266.9 0.9 8.9% 1.2	sales % of total sales % of total 571.6 60.9% 644.3 62.9% 213.2 58.0% 231.9 56.7% 226.8 79.9% 255.5 83.5% 131.4 45.7% 156.8 50.9% 0.2 97.6% 0.0 84.7% 191.9 27.3% 221.7 28.8% 191.9 28.6% 221.7 30.1% - - - - 328.1 79.6% 367.9 80.9% 77.1 49.0% 101.0 54.8% 251.0 98.5% 266.9 98.6% 0.9 8.9% 1.2 10.9%	sales % of total sales % of total 571.6 60.9% 644.3 62.9% 72.7 213.2 58.0% 231.9 56.7% 18.8 226.8 79.9% 255.5 83.5% 28.7 131.4 45.7% 156.8 50.9% 25.4 0.2 97.6% 0.0 84.7% (0.2) 191.9 27.3% 221.7 28.8% 29.7 191.9 28.6% 221.7 30.1% 29.7 - - - - - 328.1 79.6% 367.9 80.9% 39.8 77.1 49.0% 101.0 54.8% 23.9 251.0 98.5% 266.9 98.6% 15.9 0.9 8.9% 1.2 10.9% 0.3	

¹The Accounting Standard for Revenue Recognition is applied beginning with FY 2021.

Major M&A during medium-term management plan (FY 2022–2024)

	Business					Cons	solidatio	on on st	atemen	ts of inc	ome
Segment	category	Company	Operations	Cost	Goodwill	H1 2022	H2 2022	H1 2023	H2 2023	H1 2024	H2 2024
Homes	Homes	Focus Companies (Focus Plumbing LLC and 4 other companies)	Residential construction work in North America	¥36.2 billion	¥12.8 billion		Nov. 20)22			
rionies	riomes	ODC Construction, LLC	Residential construction work in North America	¥34.8 billion	¥33.4 billion (provisional)					Sep. 20	24
		D: 11 1 1'	Biopharmaceutical manufacturing process development, GMP-		V2F F						
		Bionova Holdings, Inc.	compliant manufacturing of current	¥42.9 billion	¥35.5 billion	Jul. 202	22				
Health Care	Health Care		and next-generation antibody drugs								
Care		Care Calliditas Therapeutics AB antibody drugs Pevelopment, manufacture, and sale of medicine and related products announce		¥173.9 billion (at time of announcement in May 2024)	¥169.5 billion (provisional)				0	ct. 2024	

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Quarterly sales

															•	# DIIIIOII
		FY 2	021 ¹			FY 2	2022		FY	FY 2023 (recalculated)			FY 2024			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4 forecast
Material Segment	279.6	296.3	315.2	318.9	339.4	339.4	327.0	310.8	296.8	313.4	328.9	322.6	350.5	335.2	337.9	341.4
Environmental Solutions	119.1	129.0	137.3	137.2	149.9	141.4	136.8	131.8	116.2	121.8	134.8	129.2	146.9	132.3	130.3	140.6
of which, Basic Materials	72.4	82.3	90.2	90.0	100.1	87.3	88.7	85.9	66.2	72.1	80.8	74.4	88.0	78.4	75.3	82.3
Mobility & Industrial	75.4	76.5	80.7	89.6	92.5	99.7	94.0	92.3	90.1	94.3	94.1	96.2	104.2	100.0	101.9	94.9
Life Innovation	85.0	90.5	97.1	91.9	96.9	98.3	96.0	86.5	90.3	97.3	100.0	97.2	99.4	102.9	105.8	105.9
of which, Digital Solutions	28.6	30.6	31.3	30.9	34.2	32.3	29.9	26.1	29.4	31.7	33.1	34.3	35.7	36.8	37.8	35.8
Others in Material	0.0	0.3	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.0	0.0	0.0	(0.0)	0.0	0.0	(0.0)
Homes Segment	195.1	197.9	218.3	211.2	206.6	213.8	230.1	248.4	221.1	241.6	240.0	251.7	236.5	268.7	264.3	273.6
Homes	187.2	188.6	208.5	202.2	197.5	203.5	219.5	238.8	210.5	230.2	229.5	242.7	226.4	257.9	253.0	262.8
Construction Materials	7.9	9.3	9.8	9.0	9.2	10.3	10.7	9.6	10.6	11.4	10.5	9.0	10.1	10.8	11.3	10.8
lealth Care Segment	105.8	100.1	107.0	103.0	121.4	124.1	128.6	122.8	129.4	137.1	145.5	141.7	145.8	147.0	162.2	165.1
Health Care	42.8	42.6	46.8	42.1	50.5	48.5	54.5	46.8	51.1	49.8	56.4	51.2	56.3	57.2	70.8	61.7
Critical Care	63.0	57.5	60.3	60.9	71.0	75.6	74.1	76.0	78.3	87.3	89.2	90.6	89.4	89.8	91.4	103.4
Others	3.0	3.3	3.2	3.5	3.0	3.5	3.4	4.1	3.4	3.1	3.8	4.6	3.2	3.6	4.5	4.7
Consolidated	583.4	597.6	643.7	636.6	670.4	680.8	689.2	686.1	650.7	695.2	718.2	720.7	735.9	754.4	768.9	784.7

¹ For comparison purposes, results of FY 2021 are recalculated in accordance with the new classifications from FY 2022.

Quarterly operating income

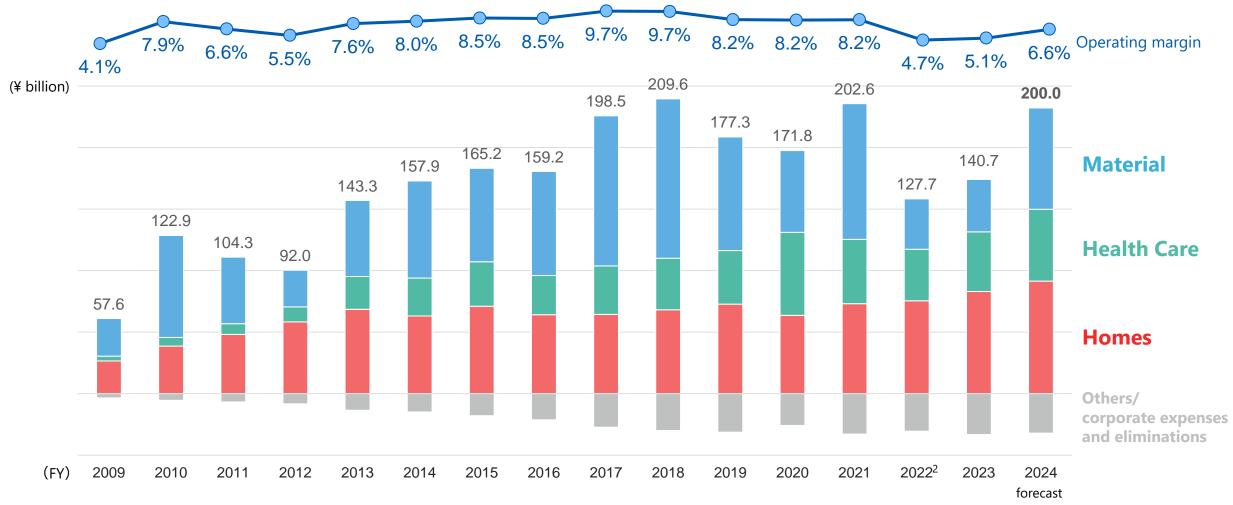
		FY 20)21 ¹			FY 2	022		FY	2023 (re	calculate	d)		FY 2	024	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3 ²	Q4 ²	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4 forecast
Material Segment	31.1	27.5	29.8	17.6	26.8	13.9	8.1	(7.7)	7.6	10.1	13.0	11.8	26.6	23.6	19.2	12.9
Environmental Solutions	14.3	14.5	13.8	6.2	10.2	2.4	(2.6)	(12.2)	(0.7)	(0.9)	2.2	1.7	9.9	6.6	3.1	0.6
of which, Basic Materials	8.2	10.8	10.0	6.4	8.3	1.2	(4.2)	(8.5)	(5.1)	(2.9)	(0.3)	0.0	6.1	4.8	1.0	(1.0)
Mobility & Industrial	8.2	5.0	5.4	7.1	5.2	3.9	0.5	1.2	3.0	3.7	1.4	4.5	5.6	6.1	2.5	5.3
Life Innovation	10.2	8.9	10.8	4.9	12.1	7.5	7.7	0.6	4.5	7.2	9.8	6.9	12.4	12.2	13.1	7.7
of which, Digital Solutions	4.3	4.6	4.6	3.4	6.7	3.8	3.2	0.5	2.0	3.3	4.0	3.3	6.2	6.6	6.7	4.6
Others in Material	(1.6)	(1.1)	(0.2)	(0.6)	(0.6)	0.1	2.5	2.7	0.8	0.2	(0.4)	(1.2)	(1.2)	(1.3)	0.4	(0.7)
Homes Segment	15.1	18.1	22.3	17.3	15.3	18.3	18.5	23.3	13.4	21.9	21.9	25.7	17.0	26.6	26.3	21.6
Homes	14.7	17.3	21.3	17.3	15.0	17.9	17.9	23.1	12.5	20.2	21.2	25.6	16.5	25.5	24.6	20.5
Construction Materials	0.4	0.8	1.0	0.0	0.3	0.4	0.6	0.1	0.9	1.7	0.7	0.1	0.5	1.2	1.7	1.1
Health Care Segment	20.5	13.8	15.9	2.0	14.8	11.0	11.4	4.6	9.6	10.3	15.8	12.9	15.6	17.6	18.4	6.7
Health Care	7.6	5.9	9.0	(0.7)	10.0	4.5	7.9	0.5	5.1	2.4	8.0	3.4	7.4	6.9	10.8	(4.7)
Critical Care	12.9	7.8	6.9	2.7	4.8	6.5	3.5	4.1	4.5	7.9	7.8	9.5	8.2	10.7	7.6	11.5
Others	0.5	1.2	0.9	1.5	0.6	1.2	0.8	1.7	0.6	1.0	0.6	0.9	0.2	0.6	0.7	0.8
Corporate expenses and eliminations	(6.7)	(7.9)	(8.0)	(9.8)	(8.1)	(7.9)	(8.6)	(10.2)	(9.4)	(9.2)	(8.7)	(9.1)	(9.5)	(9.4)	(9.1)	(6.4)
Consolidated	60.5	52.6	60.9	28.6	49.4	36.4	30.3	11.7	21.8	34.1	42.6	42.2	49.9	59.0	55.5	35.6

¹ For comparison purposes, results of FY 2021 are recalculated in accordance with the new classifications from FY 2022.

² Figures for FY 2022 are retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022.

Operating income trend¹

Income structure is more resilient with steady income growth in Homes and income expansion in Health Care; Material impacted by severe operating environment after operating income peak in fiscal 2018 but recovering from nadir in fiscal 2022 and overall income returning to growth trajectory



¹ Results of past fiscal years are reclassified to the current disclosure segments with simplified calculation for reference

² Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Business categories and position of GG10 businesses

Segments	Business categories		Businesses		Businesses to drive future grow 10 Growth Gears (GG10)	th	Growth
		Separators			Energy Storage (separator)		D Potential
	Environmental		ns		Hydrogen-related		Growth drivers of future
	Solutions	Synthetic rubber 8	k elastomers				businessPromoting alliance
	Basic Materials	Petrochemical-related business		CO2 Chemistry		strategies from a	
		Car interior materi	al		Car Interior Material		competitive perspective
Mobility & Industrial		Engineering plasti	CS				
Material	maastrar	Performance coati	ng materials				First
Life Innovation	Digital	Electronic materials		Di interti		Priority	
		Solutions	Electronic devices		Digital Solutions		 Gaining income from past investments
	Life Innovation	Comfort	High-performance materials (functional additives, etc.)				 Continued aggressive investment, including
		Life	Fibers (apparel, etc.)				inorganic growth
			Consumables				
		Order-built homes	(unit homes, multi-dwelling homes)		Environmental Homes and Construction Materials		, Earnings Base
	Homos	Real estate (condo	miniums, rental management)				Expansion
Homes	Homes	Remodeling					Finding opportunities to
		Overseas business	(North American, Australian)		North American & Australian Homes		expand scale while maintaining stable
Construction Materials		Construction mate	erials		Environmental Homes and Construction Materials		earnings (focus on projects with high
Health Cons	Health Care	Pharmaceuticals (therapeutic drugs)			Global Specialty Pharma		probability of success)
Health	Health Care	Medical (bioproce	ss, blood purification)		Bioprocess		
Care	Critical Cara	Defibrillators			Critical Care		
	Critical Care	LifeVest (wearable	cardioverter defibrillator)		Citical Care		

Notes and schedule

- Figures for operating income by business category include intrasegment transactions which are eliminated from the segment totals.
- EBITDA = operating income, depreciation, and amortization (tangible, intangible, and goodwill)

Schedule for announcement of financial results for fiscal 2024

May 9, 2025 (JST)

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